

NR 534 Week 6 Discussion: Change model for Restructuring

You are the CNO of your current healthcare organization and have been told that the current organizational structure of the department is "top heavy," resulting in financial loss for the institution in the last fiscal year. You've been instructed to flatten the line to reduce expenses. You must decide how you will do it and how you will implement it.

Describe the decision-making framework or model you will choose and the rationale for choosing it. Of the three models—Kotter, Lewin, or Rogers—which would you choose to use and why?

What makes the other two less useful? What influence did your leadership profile have on your choices?

Professor and Class,

For this week's discussion, we have to choose a change model for restructuring a department with too many leadership levels, resulting in revenue loss for the prior fiscal year. Since this change process will involve a series of change steps, the Kotter change model is the most appropriate.

As an executive, it is essential to have a process to find critical elements to solve problems. One must gather all necessary information about the problem/issue that needs fixed/changed. A leader's knowledge, skill, and attitudes must align with the organization, particularly in all decision-making projects using a theoretical approach. The next step is to develop an evidence-based practice to fix the problem. Marquis & Huston 2017 describe the guided process called the patient or population, intervention, comparison, and outcome (PICO/PICOT) in this week's reading. PICO/PICOT is an evidence-based system to direct the investigation for the most effective solution to the problem.